EXHIBIT#1

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STATE OF RHODE ISLAND OFFICE OF THE GENERAL TREASURER, ON BEHALF OF THE EMPLOYEES RETUREMENT SYSTEM OF RHODE ISLAND,

Plaintiff

C.A. No. 2024-0457-SEM

PARAMOUNT GLOBAL,

Defendant.

OPINION

PROPER PURPOSE

Date Submitted: November 14, 2024 Date Decided: January 29, 2025

Michael Hanrahan, Corinne Elise Amato, Eric J. Juray, Stacey A. Greenspan, Jason W. Rigby, Seth T. Ford, PRICKETT, JONES & ELLIOTT, P.A., Wilmington, Delaware; Lee D. Rudy, Eric L. Zagar, Grant D. Goodhart, Cameron N. Campbell, Michael W. McCutcheon, KESSLER TOPAZ MELTZER & CHECK, LLP, Radnor, Pennsylvaniz, Connsel for Platiniff.

Jon E. Abramczyk, D. McKinley Measley, Alexandra M. Cumings, Louis F. Masi, MORRIS, NICHOLS, ARSHT & TUNNELL LLP, Wilmington, Delaware; Jonathan K. Youngwood, Meredith Karp, SIMPSON THACHER & BARTLETT LLP, New York, New York; Counsel for Defendant.

LASTER, V.C.

wrongdoing. The corporation argues that the stockholder cannot establish a proper purpose.

The corporation claims that a controlling stockholder steering bidders away from a company-level transaction and toward a parent-level transaction cannot give rise to a fiduciary breach. The Delaware Supreme Court has held otherwise. Investigating the possibility of disloyal steering constitutes a proper purpose.

The corporation argues that the stockholder cannot meet its burden because the stockholder relied on events and evidence post-dating the demand. On the facts of this case, the stockholder can rely on all of the post-demand evidence.

The corporation argues that the stockholder cannot meet its burden because the stockholder relied on news articles. The corporation is particularly adamant that a stockholder cannot rely on news articles that reference confidential sources absent corroborating evidence or particularized details about the source. On the facts of this case, the articles bear sufficient indicia of reliability to be considered.

The record as a whole demonstrates by a preponderance of the evidence that the stockholder has a credible basis to suspect wrongdoing. The stockholder is entitled to the books and records that are necessary to fulfill that purpose, stopping

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The parties agreed to a trial on a paper record comprising seventy-seven exhibits. The court has made the following findings of fact.

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A. The Company And Its Controller

Paramount Global (Paramount or the Company) is a Delaware corporation. The Company owns a portfolio of well-known media and entertainment assets, including Paramount Pictures , CBS Television Network, streaming services, and cable networks.

The Company has two classes of publicly traded common stock. The Class A shares carry voting rights. The Class B shares do not, National Amusements, Inc. (NAI) controls the Company through its ownership of Class A shares carrying a supermajority of the Companys voting power. Shari Redstone controls NAI and serves as its Chairman and CEO. Through her control over NAI, she controls the Company.

¹ Citations in the form Dkt. _ refer to docket entries. Citations in the form JX_at _ refer to joint trial exhibits; page citations refer to the last three digits of the control or JX number. Citations in the form AB at _ refer to Defendant Paramount Global's Answering Brief in Opposition to Plaintiff's Exceptions to Magistrate 8 Post-Trial Final Report.

² The Companys name is indeed just Paramount Global. Ordinarily, the name of a corporation must contain 1 of the words association, company, corporation, club, foundation, fund, incorporated, institute, society union, syndicate, or limited, (or abbreviations thereof, with or without punctuation), or words for abbreviations thereof, with or without punctuation) of like import of foreign countries or jurisdictions (provided they are written in roman characters or letters).
8 Del. C. § 102(a)(1). The Division of Corporations may waive that requirement. Id. In any event, the absence of a corporate signifier is not an error.

Redstone created the Company in 2019 by merging two firms NAI controlled: CBS Corporation and Viacom, Inc. Redstone's advisors projected that the deal would create a highly profitable company and generate \$1 billion in synergies.

The Company failed to meet expectations. Facing financial pressure, its board of directors (the Board) cut the Company's dividend by 80% in May 2023. A Wall Street Journal story citing anonymous sources reported that the dividend provided NAI with its principal source of revenue and Redstone with her primary source of income. JX 16 at 001.

NAI also owed about \$25 million annually in interest payments. JX 21 at 005.

To alleviate a cash crunch, NAI sold preferred stock to a private equity firm in return
for a \$125 million investment (the Preferred Stock), JX 16 at 001 02.

C. Redstone Explores A Sale Of NAI.

By November 2023, it was an open secret on Wall Street that Redstone was exploring a sale of NAI. The Wall Street Journal reported in December 2023 that Redstone had been in discussions with Amazon, Apple, and Netflix and was in ongoing discussions with Skydance Media, a firm backed by RedBird Capital Partners. JX 18 at 001 02; JX 21 at 005. The New York Post reported that Skydance preferred to acquire specific Company assets like the Studio. JX 19 at 003. Another article reported that Warner Bros. approached the Company s CEO, Robert Bakish, about a transaction between Warner and the Company. JX 21 at 005 06.

On January 10, 2024, the New York Post reported that Redstone had circulated non-disclosure agreements to private equity firms. According to a source briefed on

JX 22 at 001 02. The story further noted, according to sources, that Redstone was seeking a fast deal with a private equity firm because NAI faced a \$37.5 million interest payment in March on a \$175 million loan from Wells Fargo. Id. at 002. The story debt and the Preferred Stock made it a less attractive asset for private equity firms. See id.

A Wall Street Journal article reported that Skydance remained interested and expected to be able to pay more than a private equity firm because of anticipated synergies. [C]iting sources familiar with the matter, the article reported that Skydance CEO David Ellison had proposed an all-cash bid partially financed by Skydance investors, including billionaire Larry Ellison (the Skydance Deal). See JX 23 at 001 02. Relying on its sources, the article reported that Warner remained interested in a direct merger with the Company, but that the discussions had not advanced. Id. at 004.

D. Allen Bids For The Company.

On January 31, 2024, the Wall Street Journal reported that media entrepreneur Byron Allen had bid \$14.3 billion for the Company, JX 26 at 002. Allen proposed to pay \$28.58 per Class A share and \$21.53 per Class B share. Those figures implied a 32.755 premium for the Class A shares associated with voting control. Id. at 002. Both classes of shares traded up sharply. According to a later article in Deadline, a market observer speculated that the different treatment of the Class A and B shares might reflect something that Shari has told people that she is going to need. JX 29 at 004.

situation said Skydance and Redstone were close on price on a deal to acquire NAI.

JX 27 at 005. The same article reported that neither the Company nor NAI had
shown interest in a deal with Allen. Id. at 002. Citing two sources close to the
situation, the article reported that the Board had formed a special committee (the
Special Committee). Id. at 001. A Company press release later confirmed that
development. JX 72 at 009, 014.

On February 16, 2024, Bloomberg Low reported that according to more than a dozen interviews with people involved in the process. Redstone had been informally exploring a sale of NAI for several months. JX 30 at 004. The article cited [e]xecutives close to the negotiations who commented that [a]fter years of avoiding overtures to buy the company, Redstone has finally been willing to listen. Id. at 009.

E. Redstone Rejects Another Company-Level Bid.

On March 20, 2024, the Wall Street Journal reported that according to people familiar with the situation, Apollo Global Management offered \$11 billion for the Studio. JX 32 at 001. The article reported that Redstone preferred to sell the Company as a whole. Id. at 002. The offer for the Studio significantly exceeded the Company's market valuation, and the Company's shares traded up by 12%. See id. at 002; JX 33 at 002. That same day, the Financial Times cited sources who said Redstone was convinced that a whole-Company sale would generate the most value. JX 33 at 002.

On April 3, 2024, a story in Variety reported that the Special Committee rejected Apollo's Studio-only bid. JX 35 at 001. The same article reported that Apollo

Committee declined to engage, Id. The article reported that instead, Redstone had entered into exclusive discussions with Skydance about acquiring NAIs controlling stake in the Company, Id. at 002. The report commented that it was not clear why the company's special committee would have not considered Apollo's \$27 billion bid for the entire company. Id. On the same day, the Wall Street Journal reported that the Board had agreed to engage in exclusive discussions with Skydance, JX 36 at 001.

F. The Demand

The Employees Retirement System of Rhode Island owns stock in the Company. On its behalf, the Office of the General Treasurer of Rhode Island served a demand for books and records on April 5, 2024

JX 37 The Demand stated that the stockholder was concerned that Shari Redstone and NAI have usurped Paramount s corporate opportunities by channeling potential buyers toward a purchase of NAI or its controlling stake rather than a transaction with the Company. Id. at 008. The Demand sought to investigat[e] this potential wrongdoing and to evaluate whether to seek equitable relief to ensure Shari Redstone and NAI do not profit from their wrongdoing. Id.

The Demand sought board-level and officer-level materials concerning (i) any actual, potential, or proposed sale, merger, or other business combination involving NAI, the Company, or any of the Company's assets, (ii) any committee of the Board empowered to evaluate such a transaction, and (iii) the adoption of change-in-control agreements for Company management. The Demand sought informal materials including emails and text messages. Id. 006 07.

On April 5, 2024 the day of the Demand the Wall Street Journal reported that the Skydance Deal was shaping up to be a two-step transaction: Skydance would first acquire NAI for \$2 billion in cash, then the Company would acquire Skydance in an all-stock deal valued at around \$5 billion. JX 38 at 002. The second step would require Special Committee approval. The same story reported that the Special Committee did not engage with Apollo over its \$26 billion bid, purportedly because Apollo had not conducted diligence, and the directors were concerned about losing the Skydance bid. Id. at 003.

On April 10, 2024, citing people familiar with the situation, the Wall Street Journal reported that four Company directors would step down, including three directors serving on the Special Committee. JX 40 at 001. The Company later confirmed the report in an SEC filing. See JX 44. The same story reported that at least one of the departing directors cited concerns about the Skydance Deal. JX 40 at 002. The Wrop reported two days later that many Company stockholders wrote to the Board expressing concern about potential breaches of fiduciary duty by Redstone. JX 42.

On April 26, 2024, citing an anonymous source, the Wall Street Journal reported that the Board was preparing to fire Bakish and install an executive committee, ostensibly because Bakish was exploring other alternatives and had clashed with Redstone over the Skydance Deal. JX 45 at 001, 004. The Financial Times noted that the firing took place just before Apollo allied with Sony Picture to submit a new bid. JX 46 at 003. The firing was a stunning move not only because

the Company's annual proxy statement listed Bakish on the slate for reelection. See JX 46 at 002; JX 44 at 007. Citing a source familiar with the matter, the story said that Bakish had been uncooperative during the sales and clashed with Redstone. JX 46 at 002. The Company announced Bakish's firing three days later, JX 48 at 004.

H. The Section 220 Litigation

On April 19, 2024, the Company responded to the Demand. The Company asserted that the Demand did not state a proper purpose and was overly broad. See JX 43 at 001. The Company rejected the Demand but offered to produce documents concerning the formation and mandate of the Special Committee. Id. at 004. Eleven days later, the stockholder filed this action. The Chancellor assigned the case to a magistrate judge. The Company answered the complaint on May 23, 2024.

Redstone Changes Her Mind.

On May 2, 2024, the Wall Street Journal reported that according to people familiar with the situation, Apollo and Sony submitted a joint offer letter. JX 52 at 001. The Company's shares traded up by 13%. Id. at 002.

On June 2, 2024, the Wall Street Journal reported that Skydance sweetened its offer for the non-voting stockholders and would pay a 26% premium for an undisclosed number of Company Class B shares. JX 57 at 001. The sweetened deal for the non-voting stockholders meant \$300 million less for NAI. See id. at 002; JX 70 at 003.

independent directors scheduled a meeting to formally consider the deal. JX 69 at 002. On June 12, 2024, the Los Angeles Times reported that Redstone changed her mind about the deal minutes before the meeting. Citing seven people close to the situation who were not authorized to comment on internal discussions, the Los Angeles Times reported that the lowered consideration for Redstone plus Skydance's refusal to indemnify Redstone against stockholder lawsuits caused her change of heart, JX 69 at 002 03. The Wall Street Journal wrote a similar story based on its own sources, JX 65 at 002.

J. The Company Announces The Skydance Deal.

On July 2, 2024, NAI and Skydance reached a new preliminary agreement: NAI signed off on a go-shop for the Company, and the second-step merger would not be conditioned on approval by a majority of the non-Redstone stockholders, which reportedly had been a sticking point. JX 70 at 002. The cash consideration for NAI reportedly remained the same. Id. at 002.

On July 7, 2024, the Company formally announced that Skydance would acquire NAI for \$2.4 billion, followed by a second-step merger between Skydance and the Company that valued Skydance at \$4.75 billion. JX 72 at 8. Under the deal, the post-merger company committed to indemnify Redstone. JX 73 at 122–25.

The Wall Street Journal's sister publication, Barron's, offered the following assessment of the deal: National Amusements gets cashed out at a nice price, but the deal for public holders of the nonvoting stock is much less generous and most of any upside will go to Skydance. JX 75 at 005.

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On July 24, 2024, the magistrate judge conducted a trial on a paper record and recommended a ruling in the Company's favor. The magistrate judge credited the Company's argument that the stockholder had not established a sufficient evidentiary foundation to support a proper purpose for an investigation. The magistrate judge did not reach the scope of the investigation.

The stockholder took exceptions to the report. When a constitutional judicial officer considers exceptions to a magistrate judge s report, the constitutional judicial officer must conduct a de novo review of both the facts and law.

This decision conducts that de novo review.

II. LEGAL ANALYSIS

To obtain books and records under Section 220(b), ⁴ a stockholder must establish by a preponderance of the evidence (i) its status as a stockholder, (ii) compliance with the form-and-manner requirements for making a demand, and (iii) a proper purpose for conducting the inspection. ⁶ The disputed issues in this case involve the proper purpose requirement. The Company claims the stockholder lacks a proper purpose because the stockholder has not identified a theoretically viable form of wrongdoing. The Company further claims that even if the stockholder might

³ Ct. Ch. R. 144(b)(2); DiGiacobbe v. Sestak, 743 A.2d 180, 184 (Del. 1999).

^{4 8} Del. C. § 220(b).

⁵ Cent. Laborers Pension Fund v. News Corp., 45 A.3d 139, 144 (Del. 2012).

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stockholder failed to carry its evidentiary burden to establish a credible basis to suspect corporate wrongdoing in this case.

A Whether The Stockholder Has Carried Its Conceptual Burden

The Company first asserts that the Demand failed to identify a conceptually viable form of wrongdoing. The Demand posits that Redstone and NAI inferably breached their duty of loyalty by steering bidders away from a Company-level transaction and toward an NAI-level transaction. Contrary to the Company s position, that scenario could involve breaches of the duty of loyalty and support a proper purpose.

A stockholder s desire to investigate wrongdoing is a proper purpose. But to avoid indiscriminate fishing expedition[s], a bare allegation of possible waste, mismanagement, or breach of fiduciary duty, without more, will not entitle a stockholder to a Section 220 inspection.

At the same time, however, a demand need not develop a fully articulated theory of corporate wrongdoing that could support an actionable claim. The Delaware Supreme Court has held that although the actionability of wrongdoing can be a relevant factor for the Court of Chancery to consider when assessing the legitimacy

⁶ Seinfeld v. Verizon Commc ns, Inc., 909 A.2d 117, 121 (Del. 2006).

⁷ Id.

cases to establish that the wrongdoing under investigation is actionable. 8

In reaching this conclusion, the justices rejected a line of Court of Chancery decisions that required a stockholder to articulate an actionable claim before obtaining books and records. The Delaware Supreme Court had repeatedly exhorted stockholders to use Section 220 to obtain books and records before bringing a lawsuit. Obtaining books and records first allows a stockholder to evaluate whether to file suit and, if litigation is warranted, plead a claim that is more likely to be viable. It would put the cart before the horse to require a stockholder to state an actionable claim before the stockholder could obtain the books and records necessary to evaluate whether an actionable claim exists.

The Company seeks to put the cart back before the horse by insisting that the Demand articulate a conceptually viable legal theory. The Demand expresses concern that Redstone and NAI have usurped Paramount's corporate opportunities and engaged in other potential breaches of fiduciary duty. JX 37 at 007 08.

The Company fixates on the reference to a corporate opportunity and argues that a scenario in which a controlling stockholder could veto a potential transaction can never give rise to a corporate opportunity that the controlling stockholder could usurp. As the argument goes, Redstone could cause NAI to exercise its voting power

^{*} AmerisourceBergen Corp. v. Lebanon Cty. Empls. Ret. Fund (AmerisourceBergen II), 243 A.3d 417, 421 (Del. 2020).

⁹ Id. at 437.

cognizable interest or expectancy in a Company-level deal.

Under CERBCO® and Digex, 11 the Company is correct about a specific claim for usurpation of corporate opportunity. Although the Company prioritizes Digex, CERBCO is more appearing and established the rule that Diger applied.

In CERBCO, George and Robert Erikson were directors, officers, and stockholders who controlled 56% of CERBCO s voting power. CERBCO controlled a majority of the voting power of Insituform East, Inc. A third party approached the Eriksons in their capacity as directors and officers of CERBCO to discuss acquiring Insituform East. The Eriksons steered the discussion toward buying their own interests in CERBCO as a means of gaining control of both CERBCO and Insituform East. Thorpe, a CERBCO shareholder, filed a derivative suit claiming that the Eriksons had diverted the opportunity to sell Insituform to themselves. 12

The Delaware Supreme Court held that this scenario did not support a claim for usurpation of a corporate opportunity:

In this case, it is clear that the opportunity was one in which the corporation had an interest. Despite this fact, CERBGO would never be able to undertake the opportunity to sell its EAST shares. Every economically viable CERBCO sale of stock could have been blocked by the Briksons under § 271. Since the corporation was not able to take

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¹⁰ Thorpe v. CERBCO, Inc., 676 A.2d 436 (Del. 1996).

 $^{^{11}}$ In re Digex, Inc. Sholders Litig., 789 A.2d 1176 (Del. Ch. 2000).

¹² Id. at 1190.

considering all of the relevant facts, fairly belonged to the corporation. 13

The Digex court followed CERBCO and reached the same conclusion.14

But that one conclusion was not the entirety of the $\it CERBCO$ case. The

Delaware Supreme Court still held that the Ericksons breached their duty of loyalty $\dot{}$

by steering the transaction from CERBCO to themselves:

The shareholder vote provided by § 271 does not supersede the duty of loyalty word by control persons, just as the statutory power to meet does not allow oppressive conduct in the effectuation of a merger does not allow oppressive conduct in the effectuation of a merger that the constraints of the duty of loyalty. In practice, the reconciliation of these two precepts of corporate law means that the duty of a controlling shareholder/director will vary according to the robe being played by that person and the stage of the transaction at which the power is employed.¹³

The Delaware Supreme Court also explained that [t]he fundamental proposition that directors may not compete with the corporation mandates the finding that the Eriksons breached the duty of loyalty. ¹⁶ The Delaware Supreme Court remanded the case for a determination of damages.¹⁷

^{13 676} A.2d at 442.

¹⁴ Digex, 789 A.2d at 1191.

SCERBCO, 676 A.2d at 442 (citations omitted); accord Bershod v. Curliss Wright Corp., 555 A.2d 840, 845 (Del. 1987); Ringling Bros. Bornum & Bully Combined Shous v. Ringling, 53 A.2d 441, 447 (Del. 1947); see generally J. Travis Laster, The Distinctive Fiduciary Duties That Stockholder Controllers Owe, 20 N.Y.U. J.L. & Bus. 461 (2024).

¹⁶ Id.

¹⁷ Id. at 445.

Chancery's assertion that despite being controlling stockholders, the Ericksons could vote their shares however they wished. As the Digex court noted, CERBCO teaches that this power, held by the controlling shareholder, is not without limit....[T]he exercise of that power is always constrained by the duty of loyalty. ¹⁸ The Digex decision applied the same rule, but denied a preliminary injunction where the evidence at the preliminary injunction stage did not suggest a breach.¹⁹

The Company thus has a valid point about the stockholder not identifying a viable corporate opportunity claim, but the Demand is not limited to that one theory. The Demand references that claim but speaks generally about wrongdoing and breach of duty, Under CERBCO and Digex, Redstone and NAI could have engaged in disloyal conduct by channeling potential buyers away from a Company-level transaction and into an NAI-level transaction.

A demand does not have to articulate a specific legal theory. A demand has to explain why the stockholder has a credible basis to suspect wrongdoing. Here, the Demand describes a situation that could give rise to breaches of the duty of loyalty. The Demand properly seeks to investigate whether wrongful conduct occurred. The Company's conceptual objection to the Demand's purpose is misguided.

¹⁸ Digex, 789 A.2d at 1191.

¹⁹ Id. at 1992.

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The Company's second argument contends that the stockholder failed to identify a sufficient evidentiary basis to support its articulated purpose. That argument also fails.

Putting these propositions together, the stockholder need only establish by a preponderance of the evidence that there is a credible basis from which the court can infer a possibility of wrongdoing.²³ A stockholder is not required to prove by a

²⁰ Seinfeld, 909 A.2d at 123.

 $^{^{21}}$ Agilent Techs, Inc. v. Kirkland, 2010 WL 610725, at *13 (Del. Ch. Feb. 18, 2010) (internal quotation marks omitted).

 $^{^{22}}$ Triton Constr. Co. v. E. Shore Elec. Servs., Inc., 2009 WL 1387115, at *6 (Del. Ch. May 18, 2009), $af\!fd$, 988 A.2d 938 (Del. 2010) (TABLE).

²³ AmerisourceBergen II, 243 A.3d at 426.

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occurring. ²⁴ A stockholder is also not required to show by a preponderance of the evidence that wrongdoing is probable. ²⁵ When determining whether a stockholder has proven by a preponderance of the evidence that a credible basis exists to suspect potential wrongdoing, a court evaluates the evidence collectively. ²⁶

The credible basis standard is the lowest possible burden of proof. ²⁷ A
plaintiff may meet it by making a credible showing, through documents, logic,
testimony or otherwise, that there are legitimate issues of wrongdoing. ²⁸ The

²³ Seinfeld, 909 A.2d at 123 (internal quotation marks omitted); occord City of Westland Police & Fire Ret. Sys. u. Axecils Techs., Inc., 1 A.3d 281, 287 (De. 120) (Such evidence need not prove that wrongdoing, in Inct, occurred.); See. First Corp. u.U.S. Dic Casting & Dev. Co., 687 A.2d 563, 565 (Del. 1997) (The stockholder need not actually prove the wrongdoing itself by a preponderance of the evidence.); i.d. at 567 (The actual wrongdoing itself need not be proved in a Section 220 proceeding, however.); Thomas & Betts Corp. v. Leution Mfg. Co., Inc., 681 A.2d 1026, 1031 (Del. 1996) (Stockholders) are not required to prove by a preponderance of the evidence that waste and (misjmanagement are actually occurring.).

 $^{^{25}}$ Lebanon Cty. Empls. Ret. Fund v. Amerisource Bergen Corp., 2020 WL 132752, at *8 (Del. Ch. Jan. 13, 2020), $aff\,d,$ 243 A.3d 417.

See, e.g., In re Lululemon Athletica Inc. 220 Litig., 2015 WL 1957196, at *11
14 (Del. Ch. Apr. 30, 2015) (collectively assessing a company founders inside knowledge based on company emails, suspicious timing and magnitude of founders trades, and the speed at which founder hit his monthly trading capp. Paul v. China MediaExpress Hidgs., Inc., 2012 WL 28818, at *4 (determining that plaintiff and cidentified a credible basis for demand under Section 220 based on evidence which included numerous third-party media reports. the noisy resignations of three board members, and a upbliely announced internal investigation).

²⁷ Seinfeld, 909 A.2d at 123.

²⁸ Id.; accord Sec. First, 687 A.2d at 568.

hearsay, as long as it is sufficiently reliable.30

The Company contends that the stockholder failed to create an evidentiary record sufficient to establish a credible basis to suspect wrongdoing. To the contrary, the stockholder carried its burden.

1. The Post-Demand Evidence

The first disputed evidentiary issue is whether a stockholder can rely on evidence about post-demand events to meet its evidentiary burden. The Company argues that a stockholder is limited to the evidence known to the stockholder at the time of the demand. As a general matter, a stockholder should be limited to the evidence identified in a demand or what the stockholder knew at the time of demand, because that constraint helps parties resolve Section 220 demands without judicial involvement. But there are settings when a stockholder can legitimately rely at trial on post-demand evidence, such as when a material event occurs after the demand but before trial and when the stockholder's reliance on those post-demand events does not prejudice the corporation.

The statutory procedures for Section 220 suggest that a petitioner should be able to rely on post-demand evidence about pre-demand events. Section 220(b) only

²⁹ Wal-Mart Stores, Inc. v. Ind. Elec. Workers Pension Tr. Fund IBEW, 95 A.3d 1264, 1273 (Del. 2014).

³⁰ See Thomas & Betts, 681 A.2d at 1032 33; Marmon v. Arbinet-Thexchange, Inc., 2004 WL 936512, at *4 (Del. Ch. Apr. 28, 2004); see also NVIDIA Corp. v. City of Westland Police & Fire Ret. Sys., 282 A.3d 1, 21 22 (Del. 2022).

provides that a stockholder who sues to enforce a demand must establish that [t]be inspection such stockholder seeks is for a proper purpose. ³² The statute does not require that the stockholder cite evidence in its demand. The statutory procedure appears to envision that the stockholder could submit a relatively abbreviated demand, produce evidence about the basis for the demand in discovery, and then present that evidence at trial. Consistent with this view, Delaware decisions have held that a petitioner may give testimony at trial to cure statements in the demand about the stockholder s purpose. ³² But the cases also hold that a stockholder cannot broaden its demand by adding new purposes after serving a demand. ³³

^{31 8} Del. C. § 220(b).

³² Id. § 220(c)(3).

³³ See, e.g., Rodgers v. Cypress Semiconductor Corp., 2017 WI, 1880621, *6 (Del. Apr. 17, 2017), abrogated on other grounds by Tiger v. Boast Apparel, Inc. 214
A.34 933 (Del. 2019). Nottingham Prav. Trans-Lux Corp., 1987 WI, 17534, at *1 (Del. Ch. Feb. 4, 1987); Hatleigh Corp. v. Lune Bryont, Inc., 428 A.24 359, 352 (Del. Ch. Feb. 5, 1981); Odyssey Prav. v. Trans World Corp., 1983 WI, 18011, at *2 (Del. Ch. Mar. 22, 1983); Henshaw v. Am. Cement Corp., 223 A.2d 125, 127 (Del. Ch. Mar. 21, 1969); see generally Donald J. Wolfe & Michael A. Pittengeri, Chromote & Commercial Practice in the Delauare Court of Chancery § 8.07(e)(3) (2024) [hereinafter Wolfe & Pittengeri (Mayn of the cases that have passed upon the specificity of the stated purpose as a matter of law have done so only after hearing the plaintiffs supplementing testimony at trial.).

³⁴ NVIDIA, 282 A.3d at 15 (Delaware case law has held that Section 220 plaintiffs cannot broaden the scope of their requests throughout literation, as such a change would be prejudicial to the corporate defendant.); Pucha Fam. Tr. v. Purker Drilling Co., 2015 WI, 1036106, at 4"4 (Del. Ch. Mar. 4, 2015) (denying inspection demand because the plaintiff attempted to broaden its inspection request eight days before trial and after briefing; see generally Wolfe & Pittenger § 20,70°(50) (I) that some properties of the plaintiff attempted to broaden its inspection request eight days before trial and after briefing; see generally Wolfe & Pittenger § 20,70°(50) (I) that some properties of the properties of t

rely on post-demand evidence about the stockholder and its demand. Under the statute, a corporation can choose not to respond to a demand. The statute treats a failure to respond as a rejection and does not suggest that the corporation waives any factual or legal arguments by failing to respond. Instead, the statute seems to contemplate that the corporation could obtain discovery from the stockholder and rely on that evidence at trial. Some defenses, such as an improper purpose defense, often require obtaining discovery from the stockholder.

But with the Delaware courts encouraging stockholders to make demands under Section 220 before filing suit, the number of demands has increased. The judicial procedures that flesh out the operation of Section 220 should encourage extrajudicial resolution. If a stockholder must litigate based on a record limited to the purposes, evidence, and authorities identified in the demand, and if the corporation must defend against the demand based on the arguments and authorities identified in a response to the demand, then the parties will be better positioned to resolve

been held that a purpose that arises or becomes definite only after the demand has been made cannot support an action on the original demand.).

³⁵ See 8 Del. C. § 220(c).

^{**} E.g., Wilkinson v. A. Schulman, Inc., 2017 WI. 5289553, *2. 3 (Del. Ch. Nov. 13, 2017) (finding on the stockholders actual purpose after evaluating stockholders deposition and the trial record); Pershing Square, L.P. v. Ceridian Corp., 923 A.24 810, 817 20 (Such a showing lithat the stockholders stated purpose is not its actual purpose and its true purpose is improper] is fact intensive and difficult to establish.).

parties need not worry about new evidence or arguments being raised after litigation is filed, so they can better evaluate the likelihood that an inspection will be permitted and what it will encompass.

If a party could have secured the evidence to support an inspection before the Section 220 litigation was filed through the exercise of reasonable diligence, then it makes sense to bar the party from finding and introducing that evidence after the Section 220 proceeding ensues. By contrast, if the evidence relates to pre-demand events but could not have been obtained through the exercise of reasonable diligence before the Section 220 proceeding was filed, then the argument for not considering the evidence is less strong. The law could simply require the stockholder to make a new demand, but if the parties are already involved in litigation, then going back to the beginning for a do-over could be wasteful.

Evidence about events that occur after the domand presents different considerations. By definition, evidence about post-demand events could not be identified before the demand, suggesting parties should be able to rely on it. But permitting the introduction of evidence about any post-demand events could be prejudicial. One logical line would be to permit the introduction of evidence relating to action that the opposing party took. A party should not be surprised by evidence about its own acts, nor should the introduction of the evidence be prejudicial.

To support the proposition that a stockholder must have a credible basis at the time the demand is served without support from any post-demand evidence or events,

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documents the corporation produced voluntarily in response to the demand when assessing whether the stockholder had a credible basis for making the demand. The case-specific outcome makes sense, but the report does not cite authority or formulate a broader principle that could be applied in other cases.

The other cases that the Company cites merely restate the need for the stockholders to establish a credible basis in a Section 220 proceeding. They do not address whether a stockholder can rely on later-acquired evidence. Each decision found that the evidence the stockholder provided was insufficient but did not address the timing issue.³⁸

³⁷ In re New Relic, Inc., C.A. No. 2023-1089-SEM, at 17–18 (Del. Ch. July 22, 2024) (TRANSCRIPT).

See Plumbers & Steamfitters Local Union No. 248 Pension Fund v. Wal-Mart Stores, C.A. No. 7726-CS, at 9 2 (De). Ch. May 20. 2013) (TRANSCRIPT) (holding that a 8-K disclosure about a judgment on the pleadings and a letter from two members of Congress on an unpel wrongoling as the only pled basis is not sufficient to establish credible basis for investigating the pled wrongoling); Rudnick v. Catatham Cap. Corp., C.A. No. 3010-VCS, at 34 35 (Del. Ch. Mar. 12, 2008) (TRANSCRIPT) (restating the stockholders must prove credible basis to get inspection right); Culler v. Quid, Inc., C.A. No. 6897-VCG, at 20 (Del. Ch. Feb. 24, 2012) (TRANSCRIPT) (ruling that what you cant do is simply go on a fishing expedition for evidence of improper management to bolster your Section 202 action).

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purpose cannot be established through post-demand conduct. ³⁹ The decision cites two cases for that proposition, but neither supported the rule.

In the first case, the court struck testimony in which a stockholder relied on post-demand events to support its inspection. The court reasoned that to consider the testimony would be prejudicial to the opposing party because the proffering party did not make known its intention to rely on [the testimony about post-demand conduct] until the time of the trial and it made no supplemental demand and it did not seek to amend its pleadings. The court also stated that it would have allowed the evidence if the company had notice or if the action taken by [the company] was accomplished in such close proximity to the time of trial as might have excused [the stockholder] from complying with the spirit of § 220. The court did not generally reject the introduction of post-demand evidence. The decision implies that reliance on post-demand evidence is acceptable if identified properly during the course of the litigation.

³⁰ Wynnefield Prs Small Cap Value L.P. v. Niagara Corp., 2006 WL 1737862, at *9 n.90 (Del. Ch. June 19, 2006), aff d in part on other grounds, 907 A.2d 146 (Del. 2006) (TABLE).

 $^{^{40}\,}AAR\,Corp.\,v.\,Brooks\,\&\,Perkins,\,Inc.,\,1980\,\mathrm{WL}$ 6419, at *2 (Del. Ch. Aug. 12, 1980).

⁴¹ Id.

⁴² Id.

demand amendments to the corporation's charter, 44 The court reasoned that the postdemand events do not directly involve the alleged wrongdoing which production of the documents demanded under § 220 is designed to illuminate. 44 The ruling turned on relevance, not timing. On the question of timing, the court held that the plaintiff may point to [post-demand event] (if relevant) to bolster her showing of proper purpose. 45 The decision did not generally reject the introduction of post-demand evidence. The decision implies that reliance on post-demand evidence is perfectly acceptable.

Although both decisions refused to consider evidence of post-demand events, the holdings were not based on the post-demand timing. They rested on prejudice and relevance.

This decision need not establish rules for all cases. The post-Demand evidence in this case comprises twenty-five post-Demand news reports, seven post-Demand SEC disclosures by the Company, and two litigation-related communications. Of these, seven news articles and three SEC disclosures predate the complaint. The

 $^{^{43}\,}Sutherland$ v. Dardanelle Timber Co., Inc., 2005 WL 1074357, at *1 $\,2$ (Del. Ch. Apr. 25, 2005).

⁴⁴ Id.

⁴⁵ Id. at *2.

⁴⁶ See JX 38; JXs 40 42; JXs 44 49.

or Redstone's post-Demand actions. The Company's disclosures with the SEC generally confirm what the articles had said previously.⁴⁸

The stockholder in this case could not have obtained the post-Demand evidence before the Demand. And when material events unfolded post-Demand, the stockholder promptly raised them during the litigation. The stockholder timely alleged the post-Demand director departures in its complaint and referenced the news articles as support. The stockholder did not reference the Bakish firing in its complaint as the press reported on that event just one day before. But the stockholder promptly incorporated Bakish firing in its pre-trial brief a month later. The Company addressed these events in its pre-trial brief without objecting on the basis of precidice.

The evidence of post-Demand developments pertains to the Company s own conduct, so the Company cannot claim surprise. In fact, the Company relied on post-

¹⁷ See JXs 50 52; JXs 56 66; JXs 69 75; JX 77.

⁸⁸ See, e.g., JX 44 (disclosing the departure of four directors); JX 48 at 004 (announcing Bakishs firing); JX 72 at 009 (disclosing the formation of Special Committee four months before the Demand).

 $^{^{49}}$ Compl. \P 23 (citing JX 40, JX 41).

⁵⁰ Dkt. 21 at 4 n.14 (citing JX 47).

⁵¹ See Dkt. at 20 n.3.

In the pre-trial order, the parties stipulated to the occurrence of several post-Demand events, such as the Bakish termination and the announcement of the Skydance Deal.³³ The Company did not object to the use of this post-Demand evidence before the trial.⁵⁴ The use of post-Demand evidence in this case does not prejudice the Company.

In this case, the post-Demand evidence is not prejudicial to the Company $. \label{eq:company} \text{Excluding the evidence and requiring}$

the stockholder to serve another demand would be wasteful. Therefore, the court will consider all of the post-Demand evidence submitted in this action.

2. The News Articles

The second dispute concerns the persuasiveness of the news articles the stockholder introduced. The stockholders evidence to support a credible basis to suspect wrongdoing consisted predominantly of news articles, many of which relied on confidential sources. The Company argues that the news articles were unreliable hearsay. The Company also argues that articles relying on confidential sources are inherently unreliable absent factual particulars to assess their credibility. Those

 $^{^{52}}$ Dkt. 28 at 7 (citing JX 49); id. at 13 n.1 (citing JX 56, JX 63); id at 13 15 (citing JX 59, JXs 60 $\,$ 62); id. at 23 (citing JX 64).

⁵³ Dkt. 30 Ex. A at 2 3.

⁵⁴ Dkt. 30 Ex. B.

credible basis to support wrongdoing.

a. The Hearsay Issue

A stockholder can rely on hearsay to provide a credible basis to suspect wrongdoing, so long as the hearsay carries sufficient guarantees of trustworthiness. ⁵⁵
The same is true in other areas of the law when a proceeding involves a lower evidentiary burden, such as a probable cause hearing, sentencing, and federal administrative proceedings. ⁵⁶ Whether to credit hearsay evidence as sufficiently trustworthy is a question of fact. ⁵⁷

The Company argues that a stockholder cannot rely exclusively on news articles, citing Louisiana Municipal Police Employees Retirement System v. Lennar

NVIDIA, 282 A.3d at 21 22; see also Thomas & Betts, 681 A.2d at 1032 33; Marmon, 2004 WL 936512, at *4.

See, e.g., D.R.E. 1101(b)(2) (4); Fed. R. Evid. 1101(d)(2), (3); Richardson v. Perdies, 402 U.S. 389, 410 (1971) (Hearsay, under either [Social Security Act or Administrative Procedure Act] is thus admissible up to the point of relevancy. Yulied States v. Paulino, 996 P.2d 1541, 1548 (36 Uzr. 1993) (finding an agents recounting of a conversation with a reliable confidential informant meets the standard of minimum indicia of reliability).

^{5°} Taylor v. Belov., 76 A.3d 791 (Del. 2013) (A challenge to the credibility of the witness who heard the statements goes to the weight to be accorded to that evidence by the [factfinder], not to its admissibility. (internal quotation marks omitted)); accord United States v. Weiner, 578 F.2d 757, 770 (9th Cir. 1978) (Once the judge determines that the hearsay evidence is admissible, the weight to be given that evidence becomes a question for the [factfinder].), cert. denied, Lichtig v. United States, 439 U.S., 981 (1978).

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Journal articles reporting on an industry-wide government investigation. The Labor Department reportedly sent letters to companies in a particular industry asking them to provide basic labor and employment information for a Fair Labor Standards Act investigation. The first article identified Lennar Corp. as one of the companies that received a letter. The second article, published a week later, explained that state regulators and the IRS planned to join the Department of Labor in conducting a broad review of the hiring and pay practices of home builders. If The article also noted that the Labor Department was looking at other industries as well.

The Lennar court understandably found the two articles unconvincing as evidence of Lennars alleged wrongdoing because the articles provide no reportorial suggestion... that Lennar is engaged in wrongdoing but merely report that Lennar is one of many companies in many industries caught up in the dragnet of a federal investigation. ⁶² The court explained that to establish a credible basis to suspect

^{58 2012} WL 4760881 (Del. Ch. Oct. 5, 2012).

⁵⁰ Transmittal Aff. T. Leavengood Supp. Def. s Opening Br. Supp. Mot. Summ. J. Ex. C, at 1, La. Mun. Police Empls. Ret. Sys. v. Lennar Corp, No. 7314-VCG, Dkt. 9 (Del. Ch. May 1, 2012).

⁶⁰ Id.

⁶¹ Id. Ex. D at 1.

⁶² Lennar, 2012 WL 4760881, at *4.

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The Company also relies on the Countrywide case. 64 There, an article in the Los Angeles Times reported on a statistical study identifying the fortuitous timing of executive stock option grants at a number of companies, including Countrywide. 65 After seeing the article, the plaintiff hired an expect to run a statistical study on Countrywide soption grants and relied solely on the study to support a credible basis to suspect wrongdoing. The Countrywide court ruled for the plaintiff but remarked that the statistical study would appear to be the outer limit of the credible basis standard. 66

The Countrywide comment addressed a single statistical study.

Notwithstanding Twain's oft-repeated quip about lies, damn lies, and statistics, 4° a
well-constructed statistical study can provide a strong evidentiary foundation for a
credible basis to suspect wrongdoing. The statistical studies of option backdating in
fact revealed considerable wrongdoing across multiple companies, largely driven by

⁶³ Id.

⁶⁴ La. Mun. Police Empls. Ret. Sys. v. Countrywide Fin. Corp., 2007 WL 2896540 (Del. Ch. Oct. 2, 2007).

⁶⁵ Id. at *2.

⁶⁶ Id. at *1.

Ger id.; accord Mark Twain, Chapters from My Autobiography 471 (Project Gutenberg 2006) (1997), https://www.gutenberg.org/files/19987/19987-h/19987-h.htm (last visited Jan. 17, 2025).

must evaluate the reliability of the evidence presented in a given case, not that all statistical studies are out of bounds. To quote another famous aphorism, In God we trust. All others must bring data. A good statistical study provides data.

The Company also cites Thomas & Betts Corporation v. Leviton Manufacturing
Company to argue that news articles not corroborated by external evidence lack
independent guarantees of trustworthiness and are inherently unreliable. © Thomas
& Betts is a seminal decision in Section 220 jurisprudence for its holding that a
stockholder can rely on hearsay evidence that bears sufficient indications of
reliability. To There, a corporate stockholder plaintiff relied on testimony from its own

⁶⁸ See Aharon Mohliver, How Misconduct Spreads: Auditor's Role in the Diffusion of Stock-option Backdating, 64 Admin, Sci. Q. 310, 320 (2019) (finding evidence of network effects in the spread of options backdating activity among auditors); Bert I. Huang, Shallow Signals, 126 Harv, L. Rev. 2227, 2242 nn.39 40 (2013) (describing a contagion aspect of the options backdating scandal); John M. Biziak et al., Option Backdating and Board Interlocks, 22 Rev. Fin. Stud. 4821 (2009) (exploring the role of board interlocks in explaining the spread of option backdating). See generally Elizabeth Pollman, Private Company Lies, 109 Geo. L.J. 353, 386 (2020) (noting that fraudulent practices and the rationalization of fraud seems to spread through business culture or competitive pressures); Sarath Sanga, Network Effects in Corporate Governance, 63 J.L. & Econ. 1, 3 (2020) (using patterns of Delaware incorporation to demonstrate that network effects play a dominant role in generating trends in corporate governance); Todd Haugh, The Power Few of Corporate Compliance, 53 Ga. L. Rev. 129, 162 70, 180 n.275 (2018) (describing the role of network effects in normalizing criminal behavior and corporate compliance violations). The studies showed that a jurisdiction-evading contractual arrangement is easily copied and, with a judicial blessing, could spread rapidly.

⁶⁹ See Thomas & Betts, 681 A.2d at 1032.

⁷⁰ NVIDIA, 282 A.3d at 22 (citing Thomas & Betts, 681 A.2d at 1032 33).

trial court declined to credit the testimony. The Delaware Supreme Court affirmed

the testimony warranted rejection only because the hearsay declarant a disaffected company insider had a demonstrable financial incentive to distort the truth. 71 Unlike in Thomas & Betts, there is no evidence in the record in this case indicating that the news articles relied on demonstrably biased sources. 72 The Company s reliance on Thomas & Betts is unpersuasive.

³¹ Thomas & Betts, 681 A.2d at 1032 ([A]s the trial court found, [the insider] was actively engaged in the process of defecting to the [stockholder] camp. Statements made in this context lack independent guarantees of trustworthiness and are inherently unreliable.

⁷² Absent specific evidence in the record, well-known news publications generally do not have a financial incentive to favor a particular party. The news articles are therefore more persuasive evidence in general than motivated reports. even though both are hearsay. See. e.g., Haque v. Tesla Motors, Inc., 2017 WL, 448594 (Del. Ch. Feb. 2, 2017) (acknowledging that articles . . , written by independent news agencies provide a better support than articles by authors with a personal interest in swaying the public perception of the [c]ompany, such as short sellers); see generally Ethical Journalism: A Handbook of Values and Practices for the News and Opinion Departments, N.Y. TIMES (June 20, 2024), https://www.nytimes.com/ editorial-standards/ethical-journalism.html [hereinafter NYT Handbook] (No staff member may own stock or have any other financial interest in a company, enterprise or industry that figures or is likely to figure in coverage that he or she provides, edits packages or supervises regularly.). That said, even motivated reports may provide sufficiently reliable information. See Jacob v. Bloom Energy Corp., 2021 WL 733438, at *1 n.10, *6 (Del. Ch. Feb. 25, 2021) ([Even when authors of short reports contain interviews with anonymous experts and] have incentives to spin financial analyses to suit their own investment strategies . . . such observations cannot and should not be construed as a declaration that all short reports, and all content within a short report, carry no probative weight as the court assesses the quantum of evidence supporting a stockholder's stated purpose for inspection.).

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parties submitted forty-seven news articles. ⁷³ Many are lengthy and detailed. Most are from reputable publications like the Wall Street Journal, the New York Times, the Financial Times, and Bloomberg. None reflect any indicia of unreliability, such as the motivated testimony in Thomas & Betts. The stockholder can rely on the news articles to establish a credible basis to suspect wrongdoing.

b. The Anonymous Sources Issue

The Company also argues that news articles that rely on anonymous sources are not sufficiently reliable to support an inspection without contemporaneous corroborative evidence . . . [or] indicia of reliability such as factual particulars, independent journalistic investigation, or descriptive information about these anonymous sources. AB at 21. That proposed rule would prevent stockholders from relying on most news articles, because many journalists rely on anonymous sources, and a journalist must protect the identity of an anonymous source.

The Company's argument fails initially because it seeks to address a category of evidence newspaper articles that rely on anonymous sources as a matter of law. But that is not how evidentiary determinations work. A trial court must weigh evidence and make factual findings. That includes evaluating the credibility of

²⁴ The record contains sixteen Wall Street Journal articles, four New York Post articles, four New York Times articles, three Pack with Street Variety articles, two Bounderg articles, three Pack articles, two Enancial Times articles, two Reuters articles, and one article each from CBS News, CNBC, Los Angeles Times, the Hollywood Reporter, the Real Deal, the Waya, and the Venture Capital Post.

inferences. Evaluating evidence is a case-specific responsibility.74

Nor does the Company's argument makes sense in light of how reporters use confidential sources. A confidential source is a person from whom a reporter obtained information by means of written or spoken communication or the transfer of physical objects, but whom the published story does not identify by name. 35 Journalists obtain critical information by granting sources anonymity. Delaware recognizes anonymous sources as a foundational aspect of the freedom of the press and the protections afforded under the First Amendment. 35 So does the Supreme Court of the United States, which has observed: Anonymous pamphlets, leaflets, brochures and even books have played an important role in the progress of mankind. . . . It is plain that anonymity has sometimes been assumed for the most constructive purposes. 37

News organizations put their reputations on the line when publishing articles that rely on anonymous sources, and they have internal policies regarding their use. 78

 $^{^{\}circ 8}$ Bank of N.Y. Mellon Tr. Co. v. Liberty Media Corp., 29 A 3d 225, 236 (Del. 2011) (Where there are two permissible views of the evidence, the factfinder s choice between them cannot be clearly erroneous.).

⁷⁵ See 10 Del. C. § 4320(5).

⁷⁶ In re Opinion of the Justices, 324 A.2d 211 (Del. 1974) (holding a proposed anti-anonymity law unconstitutional as applied to newspapers); see also Reporters Privilege Act, 10 Del. C. §§ 4320–4326.

⁷⁷ See Talley v. California, 362 U.S. 60, 64–65 (1960).

⁷⁸ See, e.g., Jill Abramson, Talk to the Newsroom: The Use of Anonymous Sources, N.Y. TIMES (June 9, 2008), https://www.nytimes.com/2008/06/09/business

believes the information is both newsworthy and credible. They typically require a supervising editor to know the name of the anonymous source. They also typically require approval from an even higher-ranking editor when an anonymous source is central to a story. If an anonymous source makes serious allegations, then the reporter must take copious notes. Editors conduct regular spot checks and vet sources reliability. News organizations have other policies that govern how they refer to confidential sources to protect their identity, including a policy that requires minimizing factual particulars about a source to mitigate the risk of identification. ⁷⁹

News articles from reputable publications that rely on anonymous sources will generally be sufficiently reliable for a court to consider when assessing whether a

[/]media/09askthetimes.html; Phil Corbett, Why does The New York Times Use Anonymous Sources?, N.Y. TIMES (June 30, 2022), https://www.nytimes.com/article/ why-new-york-times-anonymous-sources.html; NYT Handbook, supra note 72; FT Editorial Code of Practice, FINANCIAL TIMES, https://aboutus.ft.com/company/ourstandards (click Editorial Code hyperlink) (last visited Jan. 17, 2025): Vol. 32, No. I: Anonymity, WALL ST. J. (Feb. 5, 2019), https://www.wsj.com/articles/vol-32-no-1anonymity-01557858290?msockid=19df8f62127c6ac42b6a9a5e136e6b35; Guidelines § 3.3.18. https://www.bbc.com/editorialguidelines/guidelines/accuracy/ guidelines#3.3.17 (last visited Jan. 17, 2025); About Us, WALL ST. J., https://www. wsi.com/about-us?mod=wsifooter (last visited Jan. 17, 2025); see generally Ethics and Standards Policies, PULITZER CENTER, https://pulitzercenter.org/about/ethicsand-standards-policies (last visited Jan. 17, 2025); Ethics & Journalism Initiative. Best Practices: Anonymous Sources, N.Y.U., https://ethicsandjournalism.org/ resources/best-practices/best-practices-anonymous-sources/ (last visited Jan. 17. 2025); Editors Code of Practice Committee, The Editors Codebook, INDEPENDENT PRESS STANDARDS ORG., https://www.ipso.co.uk/editors-code-of-practice/theeditors-code-book/ (click Editors Code Book hyperlink) (last visited Jan. 17, 2025) (explaining standards regulating UK press, including Financial Times).

⁷⁹ See, e.g., supra note 78.

specific exceptions, but the possibility that a court could decline to rely on particular news articles in a given case does not warrant the Company's stark rule. Indeed, because of the prevalence of anonymous sources, the Company rule would dramatically reduce the ability of stockholders to rely on news sources when seeking books and records. Investigative journalists have uncovered many serious instances of corporate fraud, often with the help of anonymous sources. Stockholders can generally rely on that work.

In this case, the parties proffered forty-seven news articles. A third of them came from the Wall Street Journal. The bulk of the rest came from other well-known news organizations like the New York Post, the New York Times, Bloomberg, the Financial Times, and Reuters. Those are reliable publications with strong editorial policies.

In addition to appearing in well-known and reputable publications, the articles in this case were written by experienced journalists. The authors include editors, 80 a

See JN 16. JN 23. JN 26. JN 53. JN 36. 37, JN 40, JN 45, JN 47, JN 52, JN 57, JN 61, JN 63, JN 65, JN 70, NN 71, JN 75; accord Jessier Drobel, WALL IST, https://www.wsj.com/news/author/jessien-toonkel (nat visited Jan. 27, 2025); Jill Goldsmith, DRADLINE, https://deadline.com/author/jill-goldsmith/ Jlast visited Jan. 27, 2025); Andrew Bary https://www.barrons.com/authors/andrew-bary (nat visited Jan. 27, 2025); Andrew Bary

Times Business Book of the Year Award 84 and a Pulitzer Prize finalist 85

The articles in the record that rely on anonymous sources use standard identifiers, such as people close to the negotiations or sources briefed on the process. In an M&A setting like the one in this case, the individuals speaking to the reporters are often the parties public relations firms, their investment bankers, and sometimes their lawyers. The sources can also be internal personnel, such as an inhouse public relations person or someone from the investor relations department. The sources are not random people off the street. They are people who know what they are talking about.

The articles appear careful in their use of anonymous sources. Although the articles avoid disclosing factual particulars that could reveal the identifies, the articles rely on the sources for specific pieces of information. They also reflect

⁸¹ JX 26; accord Gareth Vipera, WALL ST. J., https://www.wsj.com/ news/author/gareth-vipers?msockid=19df8f62127c6ac42b6a9a5e136e6b35 (last visited Jan. 27, 2025).

 $^{^{82}}$ JX 46; accord Christopher Grimes, FINANCIAL TIMES, https://www.ft.com/christopher-grimes (last visited Jan. 27, 2025).

⁸³ JX 15; accord Cynthia Littleton, VARIETY, https://variety.com/author/cynthia-littleton/ (last visited Jan. 27, 2025).

⁸⁴ JX 51, JX 58; accord William D. Cohan, https://williameohan.com/about/ (last visited Jan. 27, 2025).

 $^{^{85}}$ JX 69; accord Meg James, L.A. TIMES, https://www.latimes.com/people/meg-james (last visited Jan. 27, 2025).

information the sources provided in its SEC filings. The Company itself relied on seven news articles in its pre-trial brief, including from the same publication and even the same journalist as the articles the Company found objectionable. ST

The news articles in this case are sufficiently reliable to be considered and given weight when analyzing whether the stockholder has established a credible basis to suspect wrongdoing. The use of anonymous sources does not undermine their persuasiveness.

C. The Stockholder Has A Proper Purpose.

Based on the record, the stockholder has established a credible basis to suspect corporate wrongdoing. The evidence provides a credible basis to suspect that Redstone responded to market interest in the Company by diverting bidders to a parent-level transaction to the detriment of minority stockholders.

The Company tries to purse the record and negate individual aspects of the story. For example, the Company argues that the court cannot infer anything wrongful from a change in the Company's stock price. Whether a drop in the stock

⁸⁶ See, e.g., JX 72 (announcing the two-step Skydance Deal confirming preannouncement scoops); id. at 72 at 099, 014 (announcing the formation of the Special Committee); JX 48 at 004 (announcing Bakish s termination); JX 44 at 007, 018 (indicating the departure of the four directors).

⁸⁷ Dkt. 28 at 13 n.1. (citing JX 56, JX 63); id at 13 14 (citing JX 59 61, JX 62); id at 23 (citing JX 64). The Company cited news articles by Variety, CBS News, the Hollywood Reporter, the Wall Street Journal, the New York Times, Deadline, and Reuters, including a story by Jessica Toonkel, who authored most of the Wall Street Journal articles the stockholder relied on. See JX 6.

burden of proof, and the level of the burden imposed. Here, the court can credit that the stock price reacted to events in the deal process. The stockholder has offered a credible account and carried its burden of proof.

The Company also argues that the court cannot infer potential wrongdoing from the fact that NAI faced liquidity issues. Taking the evidence as a whole, the court can credit that liquidity issues could have affected Redstone's decisions and led her to seek a near-term sale of NAI rather than a Company-level transaction.

The Company also argues that the stockholder has failed to establish any motivation Redstone had to engage in wrongdoing. The stockholder does not have to prove motive. The stockholder has offered a credible account. Moreover, the record supports an inference that Redstone could extract more value from a sale of NAI than from a Company-level sale. It also supports an inference that Redstone steered the sale process to achieve that result.

The Company also argues that the court cannot infer wrongdoing from the directors departures and the CEO s termination because they don't directly implicate Redstone. And the Company argues that the record does not support an inference that five directors left because the Skydance Deal only benefited Redstone. The court must consider the record as a whole. Considered against the backdrop of deal discussions, the market reactions to events in the deal process, and Redstone's position, these events are probative and support the inferences the stockholder seeks.

Skydance Deal is not connected to any purported misconduct. Taking the record as a whole, there is a credible basis to suspect that Redstone torpedoed the Company-level Skydance Deal because it would not provide her with the benefits she wanted.

Whether Redstone steered bidders for the Company away from a Companylevel transaction and toward an NAI-level transaction is a legitimate topic for a Section 220 demand. The stockholder established a proper purpose by proving a credible basis to suspect corporate wrongdoing.

III. CONCLUSION

The stockholder has shown by a preponderance of the evidence that there is a credible basis to infer potential corporate wrongdoing in connection with the sale of NAI. The stockholder is entitled to obtain books and records that are both necessary and sufficient to fulfill its purpose. The parties have disputes on that issue, but the magistrate judge should address the scope of production in the first instance. The parties will submit an implementing order that will return this dispute to the magistrate judge for further proceedings.



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Attorney General James Se Failing to Protect Employed

National Amusements' Data Breach Affected Mor

November 15, 2024

NEW YORK - New York Attorney General Letitia James today secur

operator, National Amusements, Inc. (National Amusements), the and on Long Island for failing to protect their former and current

information An investigation by the Office of the Attorney General

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BUREAU OF INTERNET & TECHNOLOGY

In the Matter of

1.

Assurance No. 24-024

Investigation by LETITIA JAMES, Attorney General of the State of New York, of

NATIONAL AMUSEMENTS, INC.,

Respondent.

ASSURANCE OF DISCONTINUANCE

OAG

investigation pursuant to, inter alia, Executive Law § 63(12) and . This Assurance of Discontinuance (

§§ 899-aa and 899-bb into a data security incident at

investigation and the relief agreed to by OAG and National

whether

acting through its respective directors, officers, employees, representatives, agents, affiliates, or subsidiaries

OAG FINDINGS

National operates 759 cinemas screens throughout the United States, the United Kingdom and Latin America

On December 15, 2022, National first received an alert of suspicious activity on its network from a managed service provider. National utilized Sentinel One, an endpoint detection

g systems were

 Upon receiving the alert, National immediately disconnected internet access to all networks, including the payment eard network. A preliminary investigation found that the

domains. CrowdStrike Falcon was implemented across the network.

 From December 15, 2022 to March 3, 2023, National undertook a forensic investigation. National also reported the incident to the Federal Bureau of Investigation on December 16, 2022. The investigation determined the attacker accessed the network on December tikely obtained from the dark

web, to enter the network. National had multifactor authentication in place for remote access prior

intended for general use, did not have multifactor authentication. The VPN tunnel was closed immediately after the incident.

- Once in the network, the threat actor utilized Cobalt Strike to extract additional credentials in order to gain additional network privileges.
 - Information exposed by this breach included name, date of birth, social security

number. National maintains that no consumers or patrons were impacted by this breach and the information was of former and current employees and contractors.

In response to the incident, National engaged a third-party forensic cybersecurity

environment which can be used to exfiltrate documents. Additionally, the threat actor provided a file tree of information taken from the company.

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were not encrypted

unaware that certain unencrypted data was

stored on the network.

 From March 3, 2023 to August 23, 2023, National reviewed 55.6 gigabytes of data to determine the names and contact information of victims that were impacted by this data breach.

place until December 18, 2023, over one year after the incident occurred.

- The breach affected a total of \$2,128 individuals, of which 23,365 were New York residents.
- The OAG s investigation identified the following areas where National failed to implement reasonable data security practices:
 - a. <u>Encryption</u>: National failed to encrypt social security numbers and other private information on a portion of its network.
 - Multi-Factor Authentication: National failed to employ multi-factor authentication across one access point at the time of the incident.
 - Data Security Assessments
 identify the vulnerability described above.
 - d. <u>Password Rotation</u>: National did not enforce its password complexity and rotation requirements as to a portal that was the subject of the incident.
 - Based on the foregoing, the OAG has concluded that National violated Executive Law § 63(12) and GBL §§ 899-aa, and 899-bb.
 - Respondent neither admits nor denies OAG s Findings, paragraphs 1-12 above.
 - The OAG finds the relief and agreements contained in this Assurance appropriate

Executive Law § 63(15), in lieu of commencing a statutory proceeding for violations of Executive Law § 63(12), and GBL §§ 899-aa, and 899-bb.

IT IS HEREBY UNDERSTOOD AND AGREED, by and between the Parties:

PROSPECTIVE RELIEF

- 15. For the purposes of this Assurance, the following definitions shall apply:
 - a. Effective Date
 - b. Company Employee

former employee or contractor of National.

- c. Company Private Information means Private Information (as defined by GBL § 899-au(1)(b)) that National collects, uses, stores, retrieves, transmits, displays, maintains and/or otherwise processes relating to Company Employees or relating to New York residents that purchase goods or services from National.
- d. Compensating Controls shall mean alternative mechanisms that are put in place to satisfy the requirement for a security measure that is determined by the Chief Information Security Officer or his or her designee to be impractical or unreasonable to implement at the applicable time due to legitimate technical or business constraints. Such alternative mechanisms must: (a) meet the intent and rigor of the original stated requirement; (b) provide a similar level of security as the original stated requirement; (c) be materially and substantively up-to-date with current industry accepted security protocols; and (d) be commensurate with current industry accepted security protocols; and (d) be commensurate with current industry accepted security protocols; and (d) be commensurate.

must be accompanied by written documentation demonstrating that a risk analysis was performed indicating the gap between the original security measure and the proposed alternative measure, that the risk was determined to be acceptable, and that the Chief Information Security Officer or his or her designee agrees with both the risk analysis and the determination that the risk is acceptable.

- National shall comply with Executive Law § 63(12), GBL §§ 899-aa, and 899-bb, in connection with its collection, use, and maintenance of Company Private Information, and shall maintain reasonable security policies and procedures designed to safeguard Company Private Information from unauthorized use or disclosure.
- National shall not misrepresent the extent to which National maintains and protects the privacy, security, confidentiality, or integrity of Company Private Information collected from or about customers
- 18. For the avoidance of doubt, this Assurance is binding on the Parties, and nothing herein shall be deemed to bind any affiliates or owners of Respondent, except to the extent that Respondent is deemed to be acting through its affiliates or owners.
- National shall ensure that the Information Security Program, Specific Information 19. Security Requirements and Incident Response procedures specified at paragraphs 20-28, below, are developed and implemented within 90 days after the Effective Date of this Assurance. For any requirements not fully developed within 90 days, National must implement Compensating Controls

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- 20. Respondent shall maintain a comprehensive information security program that is reasonably designed to protect the security, integrity, and confidentiality of Company Private Information . Respondent shall document in writing the content, implementation, and maintenance of the Information Security Program. The Information Security Program shall, at a minimum, include all of the requirements detailed in paragraphs 23-28 and the following processes:
 - Regularly assess, update, and document internal and external risks to the security, integrity and confidentiality of Company Private Information, including but not limited to all entries in the most recent Data Inventory;
 - Design, implement, and maintain reasonable administrative, technical, and
 physical safeguards to control the internal and external risks Respondent identified with
 respect to the protection of Company Private Information that are appropriate to: (i) the
 si

activities; and (iii) the volume and sensitivity of the Company Private Information that Respondent collects, uses, stores, retrieves, transmits, displays, maintains and/or otherwise processes;

- c. Regularly assess and document the sufficiency of any safeguards put in place by or on behalf of National to address the internal and external risks to Company Private Information Respondent identified, and modify the Information Security Program based on the results to ensure that such safeguards comply with this Assurance;
- Regularly test and monitor the effectiveness of such safeguards and modify the Information Security Program based on the results to ensure the safeguards comply

Regularly assess and document the Information Security Program and

that may have an impact on the effectiveness of the Information Security Program, or any other circumstances that Respondent knows may have an impact on the effectiveness of the Information Security Program; and

- f. With respect to service providers that will have access to Company Private Information, take reasonable steps to select service providers capable of reasonable safeguarding Company Private Information, and with respect to service providers that Respondent engages after the Effective Date, contractually require such service providers to implement and maintain reasonable safeguards to protect Company Private Information, and take reasonable steps to verify such service providers are complying with the contractual requirements.
- 21. Respondent shall designate a qualified employee responsible for implementing, maintaining, assessing, updating, and monitoring the Information Security Program. The designated employee shall have the credentials, background, and expertise in information security appropriate to the level, size, and complexity of their role in implementing, maintaining, assessing, updating, and monitoring the Information Security Program. The designated employee shall report regularly to senior management, which may include the Chief Executive Officer or Executive Vice President, or similar roles, concerning.

 Respondent shall provide notice of the requirements of this Assurance to its management-level employees responsible for implementing, maintaining, assessing, undating, or

Program.

employees. The notice and training required under this paragraph shall be provided to the appropriate employees within ninety (90) days of the Effective Date of this Assurance, or within sixty (60) days of when an employee first assumes new responsibility for implementing, maintaining, assessing, updating, or monitoring the Information Security Program. Respondent shall document that it has provided the notices and training required in this paragraph.

SPECIFIC INFORMATION SECURITY REQUIREMENTS

The Specific Information Security Requirements set forth in this section shall apply
v Private

Information.

- 24. Data Inventory: Within one hundred eighty (180) days of the Effective Date of this Assurance, to the extent it has not already done so, National must reasonably know the location of Company Private Information. National may achieve the objective through the use of diagrams, procedures, information classification policies, asset scanning or other means.
- 25. Encryption: National will encrypt Company Private Information that it collects, stores, transmits and/or maintains, whether stored within the National computer network, or transmitted electronically within or outside the network, using a reasonable encryption algorithm.
- 26. Password Management: National shall maintain reasonable password policies and procedures regarding access to Company Private Information requiring the use of complex passwords, password rotation and ensuring that stored passwords are properly protected from unauthorized access.
- Authentication Policy and Procedures: National shall maintain reasonable account management and authentication regarding protection of Company Private Information, including

reasonably determined by National, e.g., for all administrative or remote access accounts.

28. Penetration Testing: National shall maintain a reasonable penetration testing program designed to identify, assess, and remediate security vulnerabilities within the National computer network regarding the protection of Company Private Information. This program shall include regular penetration testing, risk-based vulnerability ratings, and vulnerability remediation practices that are consistent with industry standards.

INCIDENT RESPONSE

- 29. Respondent shall establish, implement, and maintain a comprehensive incident response plan in relation to Company Private Information in the possession or control of Respondent. The incident response plan shall be documented in writing and include procedures that align with the requirements of Executive Law § 63(12) and GBL §§ 899-aa and 899-bb, including the following:
 - If Respondent has reason to believe that there has been unanulorized access to or the acquisition of Company Private Information owned, licensed, or maintained by the Respondent Security Event Respondent shall promptly conduct a reasonable investigation to determine, at a minimum, whether Company Private Information was accessed or acquired without authorization, and, if so, what Company Private Information was accessed or acquired.
 - b. If Respondent determines Company Private Information has been, or is reasonably likely to have been, accessed or acquired without authorization, Respondent shall expediently provide each consumer whose Company Private Information has been, or is reasonably believed to have been, accessed or acquired

notice established under New York law, material information concerning the security event that is reasonably individualized to the customer including, at a minimum, the timing of the security event, whether the Company Private Information was accessed or acquired without authorization, what Company Private Information was accessed or acquired, and what actions have been taken to protect the consumer.

INFORMATION SECURITY PROGRAM ASSESSMENTS

30. Within one (1) year of the effective date of this Assurance, Respondent shall obtain a comprehensive assessment of the Information Security Program conducted by an independent third-party assessor who uses procedures and standards generally accepted in the profession which

Respondent shall obtain Third-Party Assessment Report which Respondent shall maintain for seven (7) years from the date of each Third-Party Assessment Report. The Third-Party Assessment Reports shall:

- a. Identify the specific administrative, technical, and physical safeguards
- b. Assess the extent to which the administrative, technical, and physical safeguards that have been implemented by Respondent meet the requirements of the Information Security Program and the Assurance and/or whether Compensating Controls are in place.

MONETARY RELIEF

National shall pay to the State of New York Two Hundred Fifty Thousand dollars

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be made payable to the State of New York in full within sixty (60) days of the Effective Date of this Assurance. Any payment shall reference AOD No. 20-024

MISCELLANEOUS

- 32. Respondent expressly agrees and acknowledges that OAG may initiate a subsequent investigation, civil action, or proceeding to enforce this Assurance, for violations of the Assurance, or if the Assurance is voided pursuant to paragraph 38, and agrees and acknowledges that in the event the Assurance is voided:
 - a. any statute of limitations or other time-related defenses are tolled from and after the Effective Date of this Assurance;
 - the OAG may use statements, documents or other materials produced or provided by Respondent prior to or after the Effective Date of this Assurance;
 - any civil action or proceeding must be adjudicated by the courts of the State
 of New York, and that Respondent irrevocably and unconditionally waives any objection
 based upon personal jurisdiction, inconvenient forum, or venue; and
 - d. evidence of a violation of this Assurance shall constitute prima facie proof of a violation of the applicable law pursuant to Executive Law § 63(15).
- 33. If a court of competent jurisdiction determines that Respondent has violated the Assurance, Respondent shall pay to the OAG the reasonable cost, if any, of obtaining such determination and of enforcing this Assurance, including without limitation legal fees, expenses, and court costs.
- All terms and conditions of this Assurance shall continue in full force and effect on any successor, assignee, or transferee of Respondent, itself. Respondent shall include in any such

transferee to the terms of the Assurance. No party may assign, delegate, or otherwise transfer any of its rights or obligations under this Assurance without the prior written consent of the OAG.

- Nothing contained herein shall be construed as to deprive any person of any private right under the law.
- 36. Any failure by the OAG to insist upon the strict performance by Respondent of any of the provisions of this Assurance shall not be deemed a waiver of any of the provisions hereof, and the OAG, notwithstanding that failure, shall have the right thereafter to insist upon the strict performance of any and all of the provisions of this Assurance to be performed by Respondent.
- 37. All notices, reports, requests, and other communications pursuant to this Assurance must reference Assurance No. 24-024, and shall be in writing and shall, unless expressly provided otherwise herein, be given by hand delivery; express courier; or electronic mail at an address designated in writing by the recipient, followed by postage prepaid mail, and shall be addressed as follows:

If to Respondent, to:

Julie Heinzelman Associate General Counsel National Amusements, Inc. 846 University Avenue Norwood, Massachusetts 02062 D: 781.349.4290 | F: 781.461.1412

If to OAG, to:

Bureau Chief Bureau of Internet & Technology 28 Liberty Street New York, NY 10005

38. OAG has agreed to the terms of this Assurance based on, among other things, the

as set forth in OAG's Findings, paragraphs 1-12 above. Respondent represents and warrants that neither it nor its counsel has made any material misrepresentations to OAG. If any material misrepresentations by Respondent or its counsel are later found to have been made by OAG, this Assurance is voidable by OAG in its sole discretion.

- No representation, inducement, promise, understanding, condition, or warranty not set forth in this Assurance has been made to or relied upon by Respondent in agreeing to this Assurance
 - 40. This Assurance is not intended for use by any third party in any other proceeding.
- Respondent represents and warrants, through the signature below, that the terms and conditions of this Assurance are duly approved.
- Nothing in this Agreement shall relieve Respondent of other obligations imposed by any applicable state or federal law or regulation or other applicable law.
- Nothing contained herein shall be construed to limit the remedies available to OAG
 in the event that Respondent violates the Assurance after its Effective Date.
- This Assurance may not be amended except by an instrument in writing signed on behalf of the Parties to this Assurance.
- 45. In the event that any one or more of the provisions contained in this Assurance shall for any reason be held by a court of competent jurisdiction to be invalid, illegal, or unenforceable in any respect, in the sole discretion of OAG, such invalidity, illegality, or unenforceability shall not affect any other provision of this Assurance.
- Respondent acknowledges that it has entered this Assurance freely and voluntarily and upon due deliberation with the advice of counsel.

regard to any conflict of laws principles.

- 48. The Assurance and all its terms shall be construed as if mutually drafted with no presumption of any type against any party that may be found to have been the drafter-
- 49. This Assurance may be executed in multiple counterparts by the Parties hereto. All counterparts so executed shall constitute one agreement binding upon all Parties, nowithstanding that all Parties are not signatories to the original or the same counterpart. Each counterpart shall be deemed an original to this Assurance, all of which shall constitute one agreement to be valid as of the Effective Date of this Assurance. For purposes of this Assurance, copies of signatures shall be treated the same as originals.

have been affixed hereto on the dates set forth below.

LETITIA JAMES ATTORNEY GENERAL OF THE STATE OF NEW YORK	NATIONAL AMUSEMENTS, INC.
By:	By: Paula Leough
Deputy Bureau Chief Bureau of Internet and Technology	Vice President National Amusements, Inc.
New York State Attorney General	846 University Avenue
28 Liberty St. New York, NY 10005	Norwood, Massachusetts 02062
	Date
Date	